1. Project \_\_\_\_\_ involves selecting and staffing a project team and assigning specific tasks to team members.

a. reporting  
b. scheduling

1. monitoring
2. planning

Analysis:

a. Incorrect. See [Page 92]

b. Correct.

c. Incorrect. See [Page 92]

d. Incorrect. See [Page 92]

1. A project manager can use a \_\_\_\_\_ to convert task start and finish times to actual dates by laying out an entire project on a calendar.

a. Gantt chart  
b. quantitative risk analysis

1. PERT chart
2. structured walk-through

Analysis:

a. Incorrect. See [Page 93]

b. Incorrect. See [Page 93]

c. Correct.

d. Incorrect. See [Page 93]

1. The pattern of tasks for a large project can be broken down into \_\_\_\_\_ tasks, multiple successor tasks, and multiple predecessor tasks.
2. dependent
3. activity
4. critical
5. milestone

Analysis:

a. Correct.

b. Incorrect. See [Page 99]

c. Incorrect. See [Page 99]

d. Incorrect. See [Page 99]

1. The completion of a project will be delayed if any task on the \_\_\_\_\_ falls behind schedule.
2. risk management plan
3. work breakdown structure
4. testing review
5. critical path

Analysis:

a. Incorrect. See [Page 102]

b. Incorrect. See [Page 102]

c. Incorrect. See [Page 102]

d. Correct.

1. Many project managers institute \_\_\_\_\_, which are reviews of a project team member’s work by other members of the team.
2. predecessor tasks
3. structured walk-throughs
4. probable-case estimates
5. project triangles

Analysis:

a. Incorrect. See [Page 103]

b. Correct.

c. Incorrect. See [Page 103]

d. Incorrect. See [Page 103]

1. When the project manager provides status reports to management and users, \_\_\_\_\_ are often included as a means for showing the project’s status graphically.
2. critical paths
3. task patterns
4. design reviews
5. Gantt charts

Analysis:

a. Incorrect. See [Page 105]

b. Incorrect. See [Page 105]

c. Incorrect. See [Page 105]

d. Correct.

1. If a predecessor task has more than one successor task, the predecessor task’s finish time is used to determine the start time for all \_\_\_\_\_ tasks.
2. successor
3. predecessor
4. dependent
5. concurrent

Analysis:

a. Correct.

b. Incorrect. See [Page 106]

c. Incorrect. See [Page 106]

d. Incorrect. See [Page 106]

1. \_\_\_\_\_ offers several levels of business applications, including project management, and has a plan that is available free of charge with unlimited duration.
2. Microsoft Project
3. Apptivo
4. GanttProject
5. RiskyProject Professional

Analysis:

a. Incorrect. See [Page 111]

b. Correct.

c. Incorrect. See [Page 111]

d. Incorrect. See [Page 111]

1. The \_\_\_\_\_ is effective if the overall impact of a risk can be reduced by triggering timely and appropriate action.
2. quantitative analysis
3. risk management plan
4. risk response plan
5. qualitative analysis

Analysis:

a. Incorrect. See [Page 112]

b. Incorrect. See [Page 112]

c. Correct.

d. Incorrect. See [Page 112]

1. When an information system does not meet \_\_\_\_\_, causes might include inadequately defined scope, imprecise targets, and lack of change control procedures.
2. budget requirements
3. schedule requirements
4. business requirements
5. probable-case estimates

Analysis:

a. Incorrect. See [Page 113]

b. Incorrect. See [Page 113]

c. Correct.

d. Incorrect. See [Page 113]