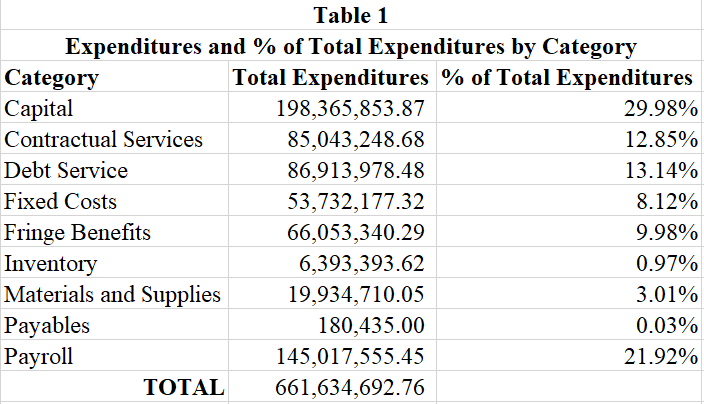
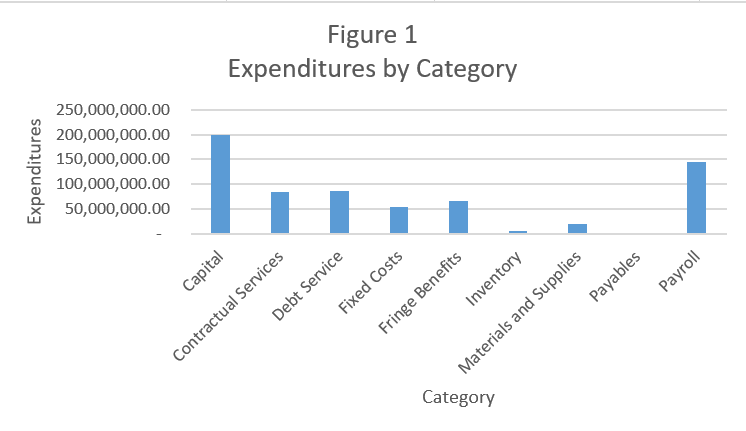
Queen City

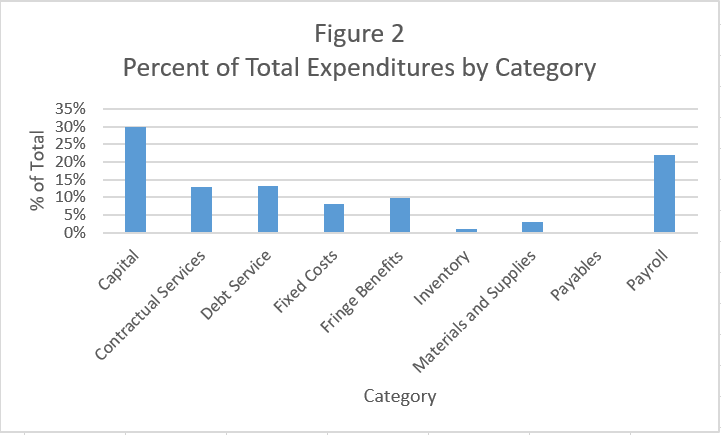
The city manager of Cincinnati, Ohio, also known as the Queen City recently created the Office of Performance and Data Analysis with the goal of improving the efficiency of city operations. This report summarizes previous year’s expenditures by category, department, and fund.

# City Expenditures by Category

Table 1 presents total expenditures by category and percent of total expenditures by category. The majority of expenses are a result of capital (29.98%) and payroll (21.92%) representing approximately 52% of total expenditures. Figures 1 and 2 present a bar chart of expenses by category and a bar chart of the percent of total expenditures by category.

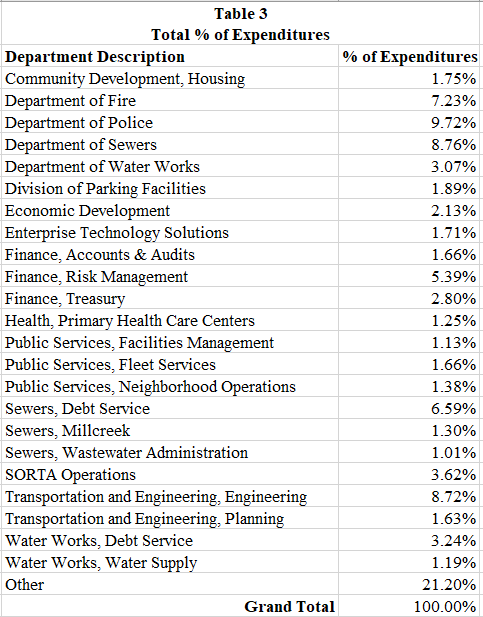






City Expenditures by Department

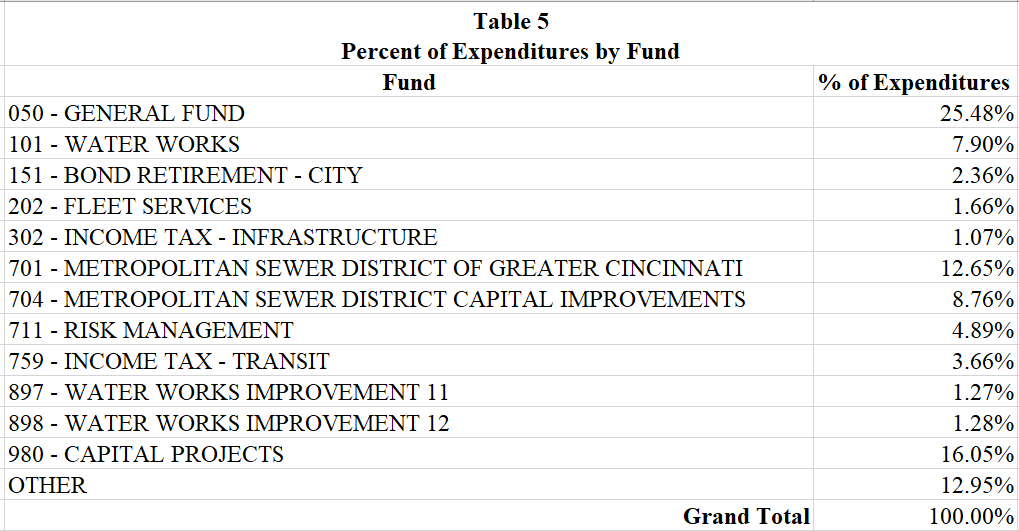
Appendix A presents total expenditures by department and percent of total expenditures by department. This data as presented in alphabetical order by department provides easy access to expenditures for each department. To further examine where the bulk of city expenditures are made, Table 3 presents total expenditures by departments as percent. Values with total expenditures of less than one percent are combined into another category placed at the end of the table. The largest percentage of expenditures (by less than 1%) is the Department of Police. The departments of Sewers and Transportation and Engineering, Engineering represent the next largest expenditures in the city.



City Expenditures by Fund

Table 4 in Appendix B presents total expenditures by fund and percent of total expenditures by department. This data as presented in order by fund number provides easy access to expenditures for each department. To further examine where the bulk of city expenditures are made by fund, Table 5 presents total expenditures by fund as percent. Again, fund values with total expenditures of less than one percent are combined into another category placed at the end of the table. The General Fund presents the largest percent of expenditures by fund at 25.48%.

This report presents results requested by the City Manager based on an investigation by the Office of Performance and Data Analysis of previous year’s expenses in Cincinnati, Ohio.

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# Appendix A – Total Expenditures by Department

|  |  |
| --- | --- |
| **Table 2 Total Expenditures by Department** | |
| **Department Description** | **Expenditures** |
| Audit & Examiners Fees | 5,000.00 |
| Bond Fund - Prinicipal and Interest | 774,522.87 |
| Budget & Evaluation | 562,269.89 |
| Cincinnati Music Hall | 50,000.00 |
| Cincinnati Public School Reserve | 2,500,000.00 |
| Citizens' Complaint Authority | 431,448.51 |
| City Council | 337,657.69 |
| Community Development | 1,337,000.54 |
| Community Development Administration | 1,968,772.85 |
| Community Development, Housing | 11,556,942.50 |
| Contribution to Fire Pension | 416,783.48 |
| Contribution to Police Pension | 400,439.02 |
| Convention Facility Authority | 45,700.00 |
| Councilmember C. Seelbach | 60,177.10 |
| Councilmember C. Smitherman | 43,141.47 |
| Councilmember C. Thomas | 45,603.25 |
| Councilmember C. Winburn | 57,654.00 |
| Councilmember P. Thomas | 13,167.59 |
| Councilmember PG Sittenfeld | 77,450.51 |
| Councilmember Quinlivan | 57,684.76 |
| Councilmember R. Qualls | 62,861.89 |
| Councilmember W. Young | 63,012.06 |
| Councilmember Y. Simpson | 70,985.27 |
| County Clerk Fees | 175,000.00 |
| Department of Fire | 47,838,395.90 |
| Department of Human Resources | 929,459.65 |
| Department Of Planning & Buildings | 911,987.50 |
| Department of Police | 64,295,940.87 |
| Department of Public Recreation | 5,093.09 |
| Department of Sewers | 57,954,955.12 |
| Department of Water Works | 20,307,505.24 |
| Division of Aviation | 702,479.84 |
| Division of Convention Center | 4,460,266.86 |
| Division of Parking Facilities | 12,489,731.12 |
| Division of Traffic Engineering | 2,504,452.92 |
| Downtown Special Inprovement District | 56,000.00 |
| Economic Development | 14,078,735.06 |
| Election Expense | 46,579.85 |
| Enterprise Software and Licenses | 1,082,024.03 |
| Enterprise Technology Solutions | 11,314,215.19 |
| Finance Director''s Office | 213,548.33 |
| Finance, Accounts & Audits | 10,960,344.93 |
| Finance, Income Tax | 1,483,478.73 |
| Finance, Purchasing | 1,600,148.40 |
| Finance, Risk Management | 35,654,237.96 |
| Finance, Treasury | 18,531,650.07 |
| General Fund Overhead | 2,095,755.93 |
| Hamilton Co. Auditor & Treasurer Fees | 298,757.54 |
| Health, Commissioner | 1,418,824.67 |
| Health, Community Health Services | 3,675,648.88 |
| Health, Primary Health Care Centers | 8,268,632.35 |
| Health, Primary Health Care Programs | 3,821,333.96 |
| Health, Primary School & Adolesent | 2,074,253.55 |
| Health, Technical Resources | 1,122,228.71 |
| Judgments Against the City | 7,643.53 |
| Law Department | 3,078,593.73 |
| Lump Sum Payments | 252,053.71 |
| Manager's Office Obligations | 13,955.89 |
| Mayor's Office Obligations | 41,193.81 |
| Memberships & Publications | 53,150.00 |
| Motorized and Construction Equipment | 2,187,298.06 |
| New Construction & Building Standards | 2,677,797.59 |
| Office and Technical Equipment | 863,762.45 |
| Office of Environmental Qualities | 1,548,436.88 |
| Office of the City Manager | 1,712,436.95 |
| Office of The Clerk of Council | 293,185.18 |
| Office of The Mayor | 287,622.13 |
| Parks, Administrative and Program Services | 5,744,316.20 |
| Parks, Office of Director | 94,987.26 |
| Parks, Operations and Facility Mgmt | 5,008,200.05 |
| Planning, Licenses & Permits | 2,371,972.87 |
| Police and Fire Fighter's Insurance | 115,000.00 |
| Police Emergency Communications | 4,557,588.88 |
| Port Authority Greater Cincinnati Development | 350,000.00 |
| Public Employees Assistance Program | 161,711.40 |
| Public Services, Director | 397,815.11 |
| Public Services, Facilities Management | 7,469,863.36 |
| Public Services, Fleet Services | 10,982,311.89 |
| Public Services, Neighborhood Operations | 9,140,768.51 |
| Public Services, Traffic and Road Operations | 5,884,799.11 |
| Recreation, Athletics | 1,582,289.58 |
| Recreation, Central Region | 1,393,663.45 |
| Recreation, East Region | 1,350,681.56 |
| Recreation, Golf | 2,781,651.95 |
| Recreation, Maintenance | 2,162,545.33 |
| Recreation, Support Services | 3,315,938.21 |
| Recreation, West Region | 1,487,930.60 |
| Sewers, Debt Service | 43,585,814.49 |
| Sewers, Director/Stormwater | 5,213,169.92 |
| Sewers, Industrial Waste | 1,841,374.35 |
| Sewers, Little Miami | 2,439,868.63 |
| Sewers, Maintenance | 3,668,040.07 |
| Sewers, Millcreek | 8,575,226.14 |
| Sewers, Muddy Creek | 1,211,583.57 |
| Sewers, Planning | 1,092,095.30 |
| Sewers, Polk Run | 532,889.59 |
| Sewers, Project Delivery | 1,682,687.71 |
| Sewers, Superintendent | 428,268.49 |
| Sewers, Sycamore | 754,131.81 |
| Sewers, Taylor Creek | 529,774.24 |
| Sewers, Wastewater Administration | 6,668,239.68 |
| Sewers, Wastewater Collection | 5,331,756.22 |
| Sewers, Wastewater Engineering | 973,882.13 |
| SORTA Operations | 23,974,999.98 |
| Special Investigations/Studies | 92,210.00 |
| State Unemployment Comp | 31,671.33 |
| Surplus | 76,090.82 |
| Transportation and Engineering Director | 720,092.09 |
| Transportation and Engineering, Engineering | 57,686,199.08 |
| Transportation and Engineering, Planning | 10,764,137.67 |
| Water Works, Business Services | 2,693,873.14 |
| Water Works, Commercial Services | 5,360,379.82 |
| Water Works, Debt Service | 21,418,102.31 |
| Water Works, Distribution | 6,490,553.75 |
| Water Works, Engineering | 2,583,804.89 |
| Water Works, IT | 1,039,487.97 |
| Water Works, Water Quality and Treatment | 3,395,987.79 |
| Water Works, Water Supply | 7,883,098.96 |
| Workers' Compensation Insurance | 2,214,094.09 |
| **Grand Total** | 661,634,692.76 |

# Appendix B – Total Expenditures by Fund

|  |  |
| --- | --- |
| **Table 4 Expenditures by Fund** | |
| **Fund** | **Expenditures** |
| 050 - GENERAL FUND | 168,607,658.53 |
| 101 - WATER WORKS | 52,292,202.23 |
| 102 - PARKING SYSTEM FACILITIES | 3,508,157.23 |
| 103 - DUKE ENERGY CONVENTION CENTER | 4,053,506.17 |
| 104 - LUNKEN AIRPORT | 662,729.27 |
| 105 - MUNICIPAL GOLF ACTIVITIES | 2,816,028.79 |
| 107 - STORMWATER MANAGEMENT | 2,411,634.25 |
| 151 - BOND RETIREMENT - CITY | 15,584,916.37 |
| 155 - USQUARE REVENUE BONDS -TRUSTEE | 5,527,964.19 |
| 156 - FOUNTAIN SQUARE WEST REVENUE BONDS - TRUSTEE | 558,693.75 |
| 161 - MSD DEBT SERVICE - TRUSTEE - MULTI SERIES | 76,090.82 |
| 166 - GRAETERS REVENUE BONDS - TRUSTEE | 178,386.88 |
| 201 - PRINTING SERVICES/ STORES | 1,202,785.76 |
| 202 - FLEET SERVICES | 10,994,648.79 |
| 204 - WATER WORKS STORES - MATERIALS | 1,526,281.27 |
| 207 - RECREATION STORES | 77,402.30 |
| 209 - PROPERTY MANAGEMENT | 164,337.31 |
| 210 - HIGHWAY MAINTENANCE STORES | 171,770.13 |
| 212 - EMPLOYEE SAFETY AND RISK MANAGEMENT | 1,296,799.61 |
| 213 - WORKER''S COMPENSATION | 1,957,914.15 |
| 214 - WATER WORKS STORES - CHEMICALS | 1,766,122.51 |
| 301 - STREET CONSTRUCTION, MAINTENANCE AND REPAIR | 4,696,312.03 |
| 302 - INCOME TAX - INFRASTRUCTURE | 7,102,773.18 |
| 304 - Community Development BLOCK GRANT | 4,748,809.77 |
| 306 - MUNICIPAL MOTOR VEHICLE LICENSE TAX | 1,141,804.89 |
| 307 - CONVENTION CENTER EXPANSION TAX | 1,362,497.84 |
| 314 - SPECIAL EVENTS | 150,000.00 |
| 317 - URBAN DEVELOPMENT - PROPERTY OPERATIONS | 284,022.16 |
| 318 - SAWYER POINT | 122,482.49 |
| 319 - CONTRIBUTIONS FOR RECREATION PURPOSES | 12,635.24 |
| 323 - RECREATION SPECIAL ACTIVITIES | 1,077,282.83 |
| 324 - RECREATION FEDERAL GRANT PROJECTS | 183,377.92 |
| 326 - PARK DONATIONS AND SPECIAL ACTIVITY | 176,113.16 |
| 330 - PARK LODGE/PAVILION DEPOSITS | 115,771.24 |
| 332 - KROHN CONSERVATORY | 363,449.32 |
| 340 - CENTENNIAL OPERATIONS | 740,591.69 |
| 342 - NEW CITY BUILDINGS OPERATIONS | 169,814.13 |
| 343 - FIRE SAFETY EDUCATION | 22,805.30 |
| 347 - HAZARD ABATEMENT | 16,897.07 |
| 349 - URBAN RENEWAL DEBT RETIREMENT | 991,223.30 |
| 350 - PUBLIC HEALTH RESEARCH | 979,852.73 |
| 353 - HOME HEALTH SERVICES | 2,159,282.69 |
| 354 - HOUSEHOLD SEWAGE TREATMENT FEES | 37,825.00 |
| 356 - CONTINUING PROFESSIONAL TRAINING | 6,600.00 |
| 363 - SOLID WASTE DISPOSAL CONTROL | 39,325.48 |
| 364 - 911 CELL PHONE FEES | 302,862.16 |
| 367 - CRIMINAL ACTIVITY FORFEITURE - FEDERAL | 144,065.65 |
| 368 - LAW ENFORCEMENT GRANT | 2,325,887.63 |
| 369 - CRIMINAL ACTIVITY FORFEITURE - STATE | 550,644.80 |
| 370 - DRUG OFFENDER FINES | 41,475.00 |
| 377 - CITIZEN SAFETY FUND | 14,116.69 |
| 378 - SEXUALLY TRANSMITTED DISEASES | (3,324.18) |
| 380 - LEAD POISONING CONTROL | 35,989.22 |
| 381 - CINCINNATI ABATEMENT PROJECT | 299,651.76 |
| 387 - LEAD HAZARD CONTROL RESEARCH GRANT | 48,993.69 |
| 389 - COMMUNICATIONS AND MARKETING ACTIVITIES | 24,098.58 |
| 391 - WOMEN AND INFANTS FOOD GRANT PROGRAM | 1,506,446.79 |
| 394 - STATE HEALTH PROGRAM INCOME | 35,194.16 |
| 395 - HEALTH SERVICES | 2,596,303.45 |
| 405 - MARKET FACILITIES | 25,093.65 |
| 410 - SHELTER PLUS CARE PROGRAM | 2,222,595.00 |
| 411 - HOME INVESTMENT TRUST | 1,069,118.60 |
| 412 - FOOD SERVICE LICENSE FEES | 557,576.97 |
| 413 - SWIMMING POOL LICENSE FEES | 29,631.82 |
| 415 - IMMUNIZATION ACTION PLAN | 69,499.09 |
| 418 - FEDERAL HEALTH PROGRAM INCOME | 851,919.28 |
| 420 - PUBLIC EMPLOYEE ASSISTANCE PROGRAM | 167,022.82 |
| 425 - HEART HEALTH IN HAMILTON COUNTY PROJECT | 56,049.05 |
| 428 - URBAN FORESTRY | 42,876.76 |
| 436 - ENVIRONMENTAL STUDIES | 123,924.38 |
| 438 - NEIBORHOOD STABILIZATION PROGRAM | 1,212,813.11 |
| 444 - ARMLEDER PROJECTS | 10,500.00 |
| 445 - EMERGENCY SHELTER | 509,813.84 |
| 446 - HEALTH NETWORK | 165,141.11 |
| 448 - HEALTH CARE SERVICES FOR THE HOMELESS | 41,770.56 |
| 449 - CINCINNATI AREA GEOGRAPHIC INFORMATION SYSTEM (CAGIS) | 2,162,534.73 |
| 454 - METROLPOLITAIN MEDICAL RESPONSE | 44,830.41 |
| 456 - PUBLIC SAFETY SPECIAL PROJECTS | 7,149.51 |
| 457 - CLEAR FUND | 2,099,547.95 |
| 461 - FEMA GRANT | 228,246.65 |
| 465 - HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS | 453,540.96 |
| 468 - AVONDALE EQUIVALENT FUND | 18,390.13 |
| 472 - FIRE GRANTS | 1,426,433.81 |
| 476 - UASI GRANT | 26,800.88 |
| 478 - JUSTICE ASSISTANCE GRANT | 63,781.38 |
| 480 - QUEENSGATE SOUTH/SPUR DISTRICT EQUIVALENT FUND | 5,625.64 |
| 481 - DOWNTOWN SOUTH/RIVERFRONT EQUIVALENT FUND | 146,679.39 |
| 482 - DOWNTOWN/OTR WEST EQUIVALENT FUND | 102,413.16 |
| 483 - DOWNTOWN/OTR EAST EQUIVALENT FUND | 562,261.42 |
| 484 - CENTER HILL-CARTHAGE/SPUR DISTRICT EQUIVALENT FUND | 15,013.53 |
| 485 - WALNUT HILLS EQUIVALENT FUND | 78,224.90 |
| 486 - EAST WALNUT HILLS EQUIVALENT FUND | 126,716.73 |
| 487 - CUF/HEIGHTS EQUIVALENT FUND | 586,663.45 |
| 488 - CORRYVILLE EQUIVALENT FUND | 523,925.26 |
| 489 - BOND HILL EQUIVALENT FUND | 5,259.96 |
| 490 - EVANSTON EQUIVALENT FUND | 38,714.34 |
| 491 - MUNICIPAL PUBLIC IMPROVEMENT EQUIVALENT FUND | 1,216,265.47 |
| 492 - WEST PRICE HILL EQUIVALENT FUND | 17,280.44 |
| 493 - PRICE HILL EQUIVALENT FUND | 9,264.30 |
| 494 - EAST PRICE HILL EQUIVALENT FUND | 21,732.84 |
| 495 - LOWER PRICE HILL EQUIVALENT FUND | 5,376.38 |
| 496 - WESTWOOD 1 EQUIVALENT FUND | 2,707.75 |
| 497 - WESTWOOD 2 EQUIVALENT FUND | 12,795.44 |
| 498 - MAIDISONVILL EQUIVALENT FUND | 373,929.37 |
| 499 - OAKLEY EQUIVALENT FUND | 125,855.00 |
| 502 - ARRA FEDERAL GRANTS | 519,767.14 |
| 618 - TOWING CHARGES - PRIVATE OPERATORS | 162,435.00 |
| 630 - CABLE ACCESS CHANNEL MANAGEMENT | 18,000.00 |
| 636 - FLEXIBLE BENEFITS DEPOSITS | - |
| 701 - METROPOLITAN SEWER DISTRICT OF GREATER CINCINNATI | 83,713,740.91 |
| 702 - ENTERPRISE TECHNOLOGY SOLUTIONS | 3,388,305.19 |
| 704 - METROPOLITAN SEWER DISTRICT CAPITAL IMPROVEMENTS | 57,954,955.12 |
| 711 - RISK MANAGEMENT | 32,380,425.06 |
| 715 - Convention Facility Authority | 45,700.00 |
| 721 - CENTER HILL - CROSLEY FIELD COMPLEX - TRUSTEE | 5,093.09 |
| 752 - PARK BOARD | 71,261.54 |
| 753 - EXPRESSWAYS/GATEWAYS | 131,115.50 |
| 756 - WATER WORKS CAPITAL | 97,417.74 |
| 757 - MISCELLANEOUS PERMANENT IMPROVEMENT FUND | 724,703.67 |
| 758 - INCOME TAX PERMANENT IMPROVEMENT FUND | 1,817,200.03 |
| 759 - INCOME TAX - TRANSIT | 24,239,258.66 |
| 762 - URBAN REDEVELOPMENT TAX INCREMENT EQUIVALENT | 3,216,237.27 |
| 791 - SIDEWALKS | 48,025.43 |
| 792 - FORESTRY | 848,577.88 |
| 793 - BOULEVARD LIGHT ENERGY AND MAINTENANCE (BLEM) | 219,424.46 |
| 795 - Downtown Special Improvement District | 1,211,603.20 |
| 897 - WATER WORKS IMPROVEMENT 11 | 8,434,379.41 |
| 898 - WATER WORKS IMPROVEMENT 12 | 8,483,304.31 |
| 980 - CAPITAL PROJECTS | 106,180,469.76 |
| **Grand Total** | 661,634,692.76 |