**End of Chapter Solutions**

***Corporate Finance: Principles and Applications***

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***CHAPTER 1***

**INTRODUCTION TO CORPORATE FINANCE**

**Answers to Concept Questions**

**1.** The three basic forms are sole proprietorships, partnerships, and corporations. Some disadvantages of sole proprietorships and partnerships are: unlimited liability, limited life, difficulty in transferring ownership, and hard to raise capital funds. Some advantages are: simplicity, less regulation, the owners are also the managers, and sometimes personal tax rates are better than corporate tax rates. The primary disadvantage of the corporate form is the double taxation to shareholders on distributed earnings and dividends. Some advantages include: limited liability, ease of transferability, ability to raise capital, and unlimited life. When a business is started, most take the form of a sole proprietorship or partnership because of the relative simplicity of starting these forms of businesses.

**2.** To maximize the current market value (share price) of the equity of the firm (whether it’s publicly traded or not).

**3.** In the corporate form of ownership, the shareholders are the owners of the firm. The shareholders elect the directors of the corporation, who in turn appoint the firm’s management. This separation of ownership from control in the corporate form of organization is what causes agency problems to exist. Management may act in its own or someone else’s best interests, rather than those of the shareholders. If such events occur, they may contradict the goal of maximizing the share price of the equity of the firm.

**4.** Such organizations frequently pursue social or political missions, so many different goals are conceivable. One goal that is often cited is revenue minimization; i.e., provide whatever goods and services are offered at the lowest possible cost to society. A better approach might be to observe that even a not-for-profit business has equity. Thus, one answer is that the appropriate goal is to maximize the value of the equity.

**5.** Presumably, the current stock value reflects the risk, timing, and magnitude of all future cash flows, both short-term *and* long-term. If this is correct, then the statement is false.

**6.** An argument can be made either way. At the one extreme, we could argue that in a market economy, all these things are priced. Thus, there is an optimal level of, for example, unethical and/or illegal behavior, and the framework of stock valuation explicitly includes these. At the other extreme, we could argue that these are non-economic phenomena and are best handled through the political process. A classic (and highly relevant) thought question that illustrates this debate goes something like this: “A firm has estimated that the cost of improving the safety of one of its products is $30 million. However, the firm believes that improving the safety of the product will only save $20 million in product liability claims. What should the firm do?”

**7.** The goal will be the same, but the best course of action toward that goal may be different because of differing social, political, and economic institutions.

**8.** The goal of management should be to maximize the share price for the current shareholders. If management believes that it can improve the profitability of the firm so that the share price will exceed $35, then they should fight the offer from the outside company. If management believes that this bidder or other unidentified bidders will actually pay more than $35 per share to acquire the company, then they should still fight the offer. However, if the current management cannot increase the value of the firm beyond the bid price, and no other higher bids come in, then management is not acting in the interests of the shareholders by fighting the offer. Since current managers often lose their jobs when the corporation is acquired, poorly monitored managers have an incentive to fight corporate takeovers in situations such as this.

**9.** We would expect agency problems to be less severe in other countries, primarily due to the relatively small percentage of individual ownership. Fewer individual owners should reduce the number of diverse opinions concerning corporate goals. The high percentage of institutional ownership might lead to a higher degree of agreement between owners and managers on decisions concerning risky projects. In addition, institutions may be better able to implement effective monitoring mechanisms on managers than can individual owners, based on the institutions’ deeper resources and experiences with their own management. The increase in institutional ownership of stock in the United States and the growing activism of these large shareholder groups may lead to a reduction in agency problems for U.S. corporations and a more efficient market for corporate control.

**10.** How much is too much? Who is worth more, Larry Ellison or Tiger Woods? The simplest answer is that there is a market for executives just as there is for all types of labor. Executive compensation is the price that clears the market. The same is true for athletes and performers. Having said that, one aspect of executive compensation deserves comment. A primary reason that executive compensation has grown so dramatically is that companies have increasingly moved to stock-based compensation. Such movement is obviously consistent with the attempt to better align stockholder and management interests. When stock prices soar, management cleans up. It is sometimes argued that much of this reward is due to rising stock prices in general, not managerial performance. Perhaps in the future, executive compensation will be designed to reward only differential performance, i.e., stock price increases in excess of general market increases.

***CHAPTER 2***

**FINANCIAL STATEMENTS AND CASH FLOW**

**Answers to Concept Questions**

**1.** Liquidity measures how quickly and easily an asset can be converted to cash without significant loss in value. It’s desirable for firms to have high liquidity so that they have a large factor of safety in meeting short-term creditor demands. However, since liquidity also has an opportunity cost associated with it, namely that higher returns can generally be found by investing the cash into productive assets, low liquidity levels are also desirable to the firm. It’s up to the firm’s financial management staff to find a reasonable compromise between these opposing needs

**2.** The recognition and matching principles in financial accounting call for revenues, and the costs associated with producing those revenues, to be “booked” when the revenue process is essentially complete, not necessarily when the cash is collected or bills are paid. Note that this way is not necessarily correct; it’s the way accountants have chosen to do it.

**3.** The bottom-line number shows the change in the cash balance on the balance sheet. As such, it is not a useful number for analyzing a company.

**4.** The major difference is the treatment of interest expense. The accounting statement of cash flows treats interest as an operating cash flow, while the financial statement of cash flows treats interest as a financing cash flow. The logic of the accounting statement of cash flows is that since interest appears on the income statement, which shows the operations for the period, it is an operating cash flow. In reality, interest is a financing expense, which results from the company’s choice of debt/equity. We will have more to say about this in a later chapter. When comparing the two cash flow statements, the financial statement of cash flows is a more appropriate measure of the company’s operating performance because of its treatment of interest.

**5.** Market values can never be negative. Imagine a share of stock selling for –$20. This would mean that if you placed an order for 100 shares, you would get the stock along with a check for $2,000. How many shares do you want to buy? More generally, because of corporate and individual bankruptcy laws, net worth for a person or a corporation cannot be negative, implying that liabilities cannot exceed assets in market value.

**6.** For a successful company that is rapidly expanding, for example, capital outlays will be large, possibly leading to negative cash flow from assets. In general, what matters is whether the money is spent productively, not whether cash flow from assets is positive or negative.

**7.** It’s probably not a good sign for an established company, but it would be fairly ordinary for a start-up, so it depends.

**8.** For example, if a company were to become more efficient in inventory management, the amount of inventory needed would decline. The same might be true if it becomes better at collecting its receivables. In general, anything that leads to a decline in ending NWC relative to beginning NWC would have this effect. Negative net capital spending would mean more long-lived assets were liquidated than purchased.

**9.** If a company raises more money from selling stock than it pays in dividends in a particular period, its cash flow to stockholders will be negative. If a company borrows more than it pays in interest and principal, its cash flow to creditors will be negative.

**10.** The adjustments were purely accounting changes; they had no cash flow or market value consequences.

**Solutions to Questions and Problems**

*NOTE: All end-of-chapter problems were solved using a spreadsheet. Many problems require multiple steps. Due to space and readability constraints, when these intermediate steps are included in this solutions manual, rounding may appear to have occurred. However, the final answer for each problem is found without rounding during any step in the problem.*

 *Basic*

**1.** To find owners’ equity, we must construct a balance sheet as follows:

 Balance Sheet

 CA $6,400 CL $5,100

 NFA 29,300 LTD 11,800

 OE ??

 TA $35,700 TL & OE $35,700

 We know that total liabilities and owners’ equity (TL & OE) must equal total assets of $35,700. We also know that TL & OE is equal to current liabilities plus long-term debt plus owners’ equity, so owners’ equity is:

 Owners’ equity = $35,700 – 11,800 – 5,100 = $18,800

 NWC = CA – CL = $6,400 – 5,100 = $1,300

**2.** The income statement for the company is:

 Income Statement

 Sales $517,400

 Costs 296,300

 Depreciation 42,300

 EBIT $178,800

 Interest 20,400

 EBT $158,400

 Taxes (21%) 33,264

 Net income $125,136

 One equation for net income is:

 Net income = Dividends + Addition to retained earnings

 Rearranging, we get:

 Addition to retained earnings = Net income – Dividends

 Addition to retained earnings = $125,136 – 27,000

 Addition to retained earnings = $98,136

**3.** To find the book value of current assets, we use the NWC equation, that is:

 NWC = CA – CL

 Rearranging to solve for current assets, we get:

 CA = NWC + CL

 CA = $340,000 + 1,125,000

 CA = $1,465,000

 So, the book value balance sheet will be:

 Book Value Balance Sheet

 Current assets $1,465,000

 Fixed assets 3,900,000

 Total assets $5,365,000

 The market value of current assets is given, so the market value balance sheet is:

 Market Value Balance Sheet

 NWC $ 380,000

 Fixed assets 5,600,000

 Total assets $5,980,000

**4.** Taxes = .10($9,700) + .12($39,475 – 9,700) + .22($84,200 – 39,475) + .24($160,725 – 84,200)

 + .32($189,000 – 160,725)

 Taxes = $41,796.50

 The average tax rate is the total tax paid divided by taxable income, so:

 Average tax rate = $41,796.50/$189,000

 Average tax rate = .2211, or 22.11%

 The marginal tax rate is the tax rate on the next $1 of earnings, so the marginal tax rate is 32 percent.

**5.** To calculate OCF, we first need the income statement:

|  |  |
| --- | --- |
|   | Income Statement |
|   | Sales | $32,400 |
|   | Costs | 14,300 |
|   | Depreciation expense |  2,200 |
|   | EBIT |  $15,900 |
|   | Interest expense |  1,160 |
|   | EBT | $14,740 |
|   | Taxes (23%) |  3,390 |
|   | Net income | $11,350 |

 Using the equation for OCF, we get:

 OCF = EBIT + Depreciation – Taxes

 OCF = $15,900 + 2,200 – 3,390

 OCF = $14,709.80

**6.** The net capital spending is the increase in fixed assets, plus depreciation, so:

 Net capital spending = NFAend – NFAbeg + Depreciation

 Net capital spending = $4,630,000 – 3,820,000 + 405,000

 Net capital spending = $1,215,000

**7.** The long-term debt account will increase by $7.6 million, the amount of the new long-term debt issue. Since the company sold 3.2 million new shares of stock with a $1 par value, the common stock account will increase by $3.2 million. The capital surplus account will increase by $17.6 million, the value of the new stock sold above its par value. Since the company had a net income of $12.24 million, and paid $2.48 million in dividends, the addition to retained earnings was $9.76 million, which will increase the accumulated retained earnings account. So, the new long-term debt and stockholders’ equity portion of the balance sheet will be:

|  |  |  |
| --- | --- | --- |
|   | Long-term debt |  $ 37,200,000  |
|   |  Total long-term debt |  $ 37,200,000  |
|   |   |   |
|   | Shareholders’ equity |   |
|   | Preferred stock |  $ 1,680,000  |
|   | Common stock ($1 par value) |  10,320,000  |
|   | Capital surplus |  50,400,000  |
|   | Accumulated retained earnings |  69,960,000  |
|   |  Total equity |  $ 132,360,000  |

**8.** The cash flow to creditors is the interest paid minus the change in long-term debt, so:

 Cash flow to creditors = Interest paid – Net new borrowing

 Cash flow to creditors = $168,000 – (LTDend – LTDbeg)

 Cash flow to creditors = $168,000 – ($2,280,000 – 2,160,000)

 Cash flow to creditors = $48,000

**9.** The cash flow to stockholders is the dividends paid minus any new equity purchased by shareholders, so:

Cash flow to stockholders = Dividends paid – Net new equity

 Cash flow to stockholders = $245,000 – [(Commonend + APISend) – (Commonbeg + APISbeg)]

 Cash flow to stockholders = $245,000 – [($536,000 + 5,560,000) – ($486,000 + 5,040,000)]

 Cash flow to stockholders = –$325,000

 Note: APIS is the additional paid-in surplus.

**10.** We know that the cash flow from assets must be equal to the cash flow to creditors plus the cash flow to stockholders, so:

Cash flow from assets = Cash flow to creditors + Cash flow to stockholders

Cash flow from assets = $48,000 – 325,000

 Cash flow from assets = –$277,000

 Now, we can use the relationship between the cash flow from assets and the operating cash flow, change in net working capital, and capital spending to find the operating cash flow. Doing so, we find:

 Cash flow from assets = OCF – Change in NWC – Net capital spending

 –$277,000 = OCF – (–$59,000) – 575,000

 Operating cash flow = $239,000

 *Intermediate*

**11.** *a.* The accounting statement of cash flows explains the change in cash during the year. The accounting statement of cash flows will be:

|  |  |
| --- | --- |
|   | Statement of cash flows |
|   | *Operations* |   |
|   | Net income | $191 |
|   | Depreciation | 92 |
|   | Changes in other current assets |  –14 |
|  | Change in accounts payable |  8 |
|   | Total cash flow from operations | $277 |
|   |   |  |
|   | *Investing activities* |  |
|   |  Acquisition of fixed assets | –$252 |
|   | Total cash flow from investing activities | –$252 |
|   |   |  |
|   | *Financing activities* |  |
|   |  Proceeds of long-term debt | $48 |
|   |  Dividends | –58 |
|   | Total cash flow from financing activities | – $10 |
|   |   |  |
|   | Change in cash (on balance sheet) | $ 15 |

 *b.* The change in net working capital is the ending net working capital minus the beginning net working capital, so:

 Change in NWC = NWCend – NWCbeg

 = (CAend – CLend) – (CAbeg – CLbeg)

 = [($112 + 318) – 362] – [($97 + 304) – 354)

 = $68 – 47

 = $21

 *c.* To find the cash flow generated by the firm’s assets, we need the operating cash flow, and the capital spending. Since there are no interest payments, EBIT is the same as EBT. Calculating each of these, we find:

|  |  |  |
| --- | --- | --- |
|   | *Operating cash flow* |  |
|   | EBT | $245 |
|   | Depreciation |  92 |
|   | –Taxes |  54 |
|   |  Operating cash flow | $283 |

 Next, we will calculate the capital spending, which is:

|  |  |  |
| --- | --- | --- |
|   | *Capital spending* |  |
|   | Ending fixed assets | $988 |
|   | –Beginning fixed assets | 828 |
|   | Depreciation |  92 |
|   |  Capital spending | $252 |

 Now we can calculate the cash flow generated by the firm’s assets, which is:

|  |  |  |
| --- | --- | --- |
|   |   |  |
|   | *Cash flow from assets* |  |
|   | Operating cash flow | $283 |
|   | –Capital spending | 252 |
|   | –Change in NWC |  21 |
|   | Cash flow from assets | $10 |

 Notice that the accounting statement of cash flows shows a positive cash flow, but the financial cash flows show a negative cash flow. The financial cash flow is a better number for analyzing the firm’s performance.

**12.** To construct the cash flow identity, we will begin with cash flow from assets. Cash flow from assets is:

 Cash flow from assets = OCF – Change in NWC – Net capital spending

 So, the operating cash flow is:

 OCF = EBIT + Depreciation – Taxes

 OCF = $138,393 + 59,862 – 24,310

 OCF = $173,945

 Next, we will calculate the change in net working capital which is:

 Change in NWC = NWCend – NWCbeg

 Change in NWC = (CAend – CLend) – (CAbeg – CLbeg)

 Change in NWC = ($59,656 – 33,831) – ($51,323 – 26,408)

 Change in NWC = $910

 Now, we can calculate the capital spending. The capital spending is:

 Net capital spending = NFAend – NFAbeg + Depreciation

 Net capital spending = $448,481 – 373,760 + 59,862

 Net capital spending = $134,583

 Now, we have the cash flow from assets, which is:

 Cash flow from assets = OCF – Change in NWC – Net capital spending

 Cash flow from assets = $173,945 – 910 – 134,583

 Cash flow from assets = $38,452

 The company generated $38,452 from its assets. The cash flow from operations was $173,945, and the company spent $910 on net working capital and $134,583 on fixed assets.

 The cash flow to creditors is:

 Cash flow to creditors = Interest paid – New long-term debt

 Cash flow to creditors = Interest paid – (Long-term debtend – Long-term debtbeg)

 Cash flow to creditors = $20,952 – ($152,400 – 148,700)

 Cash flow to creditors = $17,252

 The cash flow to stockholders is a little trickier in this problem. First, we need to calculate the new equity sold. The equity balance increased during the year. The only way to increase the equity balance is through addition to retained earnings or selling equity. To calculate the new equity sold, we can use the following equation:

 New equity = Ending equity – Beginning equity – Addition to retained earnings

 New equity = $321,906 – 249,975 – 67,931

 New equity = $4,000

 What happened was the equity account increased by $71,931. Of this increase, $67,931 came from addition to retained earnings, so the remainder must have been the sale of new equity. Now we can calculate the cash flow to stockholders as:

 Cash flow to stockholders = Dividends paid – Net new equity

 Cash flow to stockholders = $25,200 – 4,000

 Cash flow to stockholders = $21,200

 The company paid $17,252 to creditors and $21,200 to its stockholders.

 Finally, the cash flow identity is:

 Cash flow from assets = Cash flow to creditors + Cash flow to stockholders

 $38,452 = $17,252 + $21,200

 The cash flow identity balances, which is what we expect.

**13.** With the information given, we have the capital spending, change in NWC, and cash flow to stockholders. The cash flow to creditors is:

 Cash flow to creditors = Interest paid – New long-term debt

 Cash flow to creditors = $2,460 – 19,800

 Cash flow to creditors = –$17,340

 Now we can use the cash flow identity to calculate the OCF:

 OCF – Change in NWC – Net capital spending = Cash flow to creditors + Cash flow to stockholders

 OCF – $3,380 – $23,100 = –$17,340 + $8,520

 OCF = –$17,340 + 8,520 + 3,380 + 23,100

 OCF = $17,660

**14.** *a.* The interest expense for the company is the amount of debt times the interest rate on the debt. So, the income statement for the company is:

|  |  |
| --- | --- |
|   | Income Statement |
|   | Sales | $529,900 |
|   | Cost of goods sold | 174,800 |
|   | Selling expenses | 102,200 |
|   | Depreciation expense | 60,900 |
|   | EBIT | $192,000 |
|   | Interest expense | 28,800 |
|   | EBT | $163,200 |
|   | Taxes | 39,168 |
|   | Net income | $124,032 |

 *b.* And the operating cash flow is:

OCF = EBIT + Depreciation – Taxes

 OCF = $192,000 + 60,900 – 39,168

 OCF = $213,732

**15.** To find the OCF, we first calculate net income.

|  |  |
| --- | --- |
|   | Income Statement |
|   | Sales | $315,000 |
|   | Costs | 208,600 |
|   | Other expenses | 8,600 |
|   | Depreciation expense | 21,400 |
|   | EBIT | $76,400 |
|   | Interest expense | 15,700 |
|   | EBT | $60,700 |
|   | Taxes | 12,747 |
|   | Net income | $47,953 |
|   | Dividends | $13,600 |
|   | Addition to retained earnings | 34,353 |

*a.* The operating cash flow was:

 OCF = EBIT + Depreciation – Taxes

 OCF = $76,400 + 21,400 – 12,747

 OCF = $85,053

 *b.* The cash flow to creditors is the interest paid minus any net new long-term debt, so:

 CFC = Interest – Net new LTD

 CFC = $15,700 – (–$11,900)

 CFC = $27,600

 Note that the net new long-term debt is negative because the company repaid part of its long-term debt.

*c.* The cash flow to stockholders is the dividends paid minus any net new equity, or:

 CFS = Dividends – Net new equity

 CFS = $13,600 – 8,400

 CFS = $5,200

 *d.* We know that CFA = CFC + CFS, so:

 CFA = $27,600 + 5,200

 CFA = $32,800

 CFA is also equal to (OCF – Net capital spending – Change in NWC). We already know OCF. Net capital spending is equal to:

 Net capital spending = Increase in NFA + Depreciation

 Net capital spending = $28,600 + 21,400

 Net capital spending = $50,000

 Now we can use:

 CFA = OCF – Net capital spending – Change in NWC

 $32,800 = $85,053 – 50,000 – Change in NWC

 Solving for the change in NWC yields $2,253, meaning the company increased its NWC by $2,253.

**16.** The solution to this question works the income statement backwards. Starting at the bottom:

 Net income = Dividends + Addition to retained earnings

 Net income = $6,240 + 9,420

 Net income = $15,660

 Now, looking at the income statement:

 EBT – (EBT × Tax rate) = Net income

 Recognize that EBT × Tax rate is the calculation for taxes. Solving this for EBT yields:

 EBT = NI/(1 – Tax rate)

 EBT = $15,660/(1 – .21)

 EBT = $19,823

 Now we can calculate:

 EBIT = EBT + Interest

 EBIT = $19,823 + 2,460

 EBIT = $22,283

 The last step is to use:

 EBIT = Sales – Costs – Depreciation

 $22,283 = $69,480 – 34,320 – Depreciation

 Depreciation = $12,877

**17.** The balance sheet for the company looks like this:

Balance Sheet

 Cash $117,600 Accounts payable $300,300

 Accounts receivable 165,900 Notes payable 118,000

 Inventory 269,500 Current liabilities $418,300

 Current assets $553,000 Long-term debt 1,389,500

 Total liabilities $1,807,800

 Tangible net fixed assets $2,387,000

 Intangible net fixed assets 579,000 Common stock ??

 Accumulated ret. earnings 1,458,800

 Total assets $3,519,000 Total liab. & owners’ equity $3,519,000

 Total liabilities and owners’ equity is:

 TL & OE = CL + LTD + Common stock

 Solving this equation for equity gives us:

 Common stock = $3,519,000 – 1,807,800 – 1,458,800

 Common stock = $252,400

**18.** The market value of shareholders’ equity cannot be negative. A negative market value in this case would imply that the company would pay you to own the stock. The market value of shareholders’ equity can be stated as: Shareholders’ equity = Max[(TA – TL), 0]. So, if TA is $14,900, equity is equal to $1,400, and if TA is $10,700, equity is equal to $0. We should note here that the book value of shareholders’ equity can be negative.

**19.** *a.* The income statement for the company is:

|  |  |
| --- | --- |
|   | Income Statement |
|   | Sales | $890,000 |
|   | Costs | 604,000 |
|   | Administrative and selling expenses | 151,000 |
|   | Depreciation expense | 93,000 |
|   | EBIT | $ 42,000 |
|   | Interest expense | 74,000 |
|   | EBT | –$32,000 |
|   | Taxes | 0 |
|  | Net income | –$32,000 |

 *b.* OCF = EBIT + Depreciation – Taxes

 OCF = $42,000 + 93,000 – 0

 OCF = $135,000

 *c.* Net income was negative because of the tax deductibility of depreciation and interest expense. However, the actual cash flow from operations was positive because depreciation is a non-cash expense and interest is a financing expense, not an operating expense.

**20.** A firm can still pay out dividends if net income is negative; it just has to be sure there is sufficient cash flow to make the dividend payments.

 Change in NWC = Net capital spending = Net new equity = 0 (Given)

 Cash flow from assets = OCF – Change in NWC – Net capital spending

 Cash flow from assets = $135,000 – 0 – 0 = $135,000

 Cash flow to stockholders = Dividends – Net new equity

 Cash flow to stockholders = $95,000 – 0 = $95,000

 Cash flow to creditors = Cash flow from assets – Cash flow to stockholders

 Cash flow to creditors = $135,000 – 95,000

 Cash flow to creditors = $40,000

 Cash flow to creditors is also:

 Cash flow to creditors = Interest – Net new LTD

 So:

 Net new LTD = Interest – Cash flow to creditors

 Net new LTD = $74,000 – 40,000

 Net new LTD = $34,000

**21.** *a.* The income statement is:

|  |  |  |
| --- | --- | --- |
|   |  | Income Statement |
|  |  | Sales  | $53,520 |
|  |  | Cost of goods sold | 36,800 |
|  |  | Depreciation |  5,560 |
|  |  | EBIT | $11,160 |
|  |  | Interest |  1,260 |
|  |  | Taxable income | $ 9,900 |
|  |  | Taxes  |  2,475 |
|  |  | Net income | $ 7,425 |

 *b.* OCF = EBIT + Depreciation – Taxes

 OCF = $11,160 + 5,560 – 2,475

 OCF = $14,245

 *c.* Change in NWC = NWCend – NWCbeg

 = (CAend – CLend) – (CAbeg – CLbeg)

 = ($9,260 – 5,780) – ($8,210 – 5,490)

 = $760

 Net capital spending = NFAend – NFAbeg + Depreciation

 = $42,730 – 33,020 + 5,560

 = $15,270

 CFA = OCF – Change in NWC – Net capital spending

 = $14,245 – 760 – 15,270

 = –$1,785

 The cash flow from assets can be positive or negative, since it represents whether the firm raised funds or distributed funds on a net basis. In this problem, even though net income and OCF are positive, the firm invested heavily in both fixed assets and net working capital; it had to raise a net $1,785 in funds from its stockholders and creditors to make these investments.

 *d.* Cash flow to creditors = Interest – Net new LTD

 = $1,260 – 0

 = $1,260

 Cash flow to stockholders = Cash flow from assets – Cash flow to creditors

 = –$1,785 – 1,260

 = –$3,045

 We can also calculate the cash flow to stockholders as:

 Cash flow to stockholders = Dividends – Net new equity

 Solving for net new equity, we get:

 Net new equity = $2,730 – (–3,045)

 = $5,775

The firm had positive earnings in an accounting sense (NI > 0) and had positive cash flow from operations. The firm invested $760 in new net working capital and $15,270 in new fixed assets. The firm had to raise $1,785 from its stakeholders to support this new investment. It accomplished this by raising $5,775 in the form of new equity. After paying out $2,730 of this in the form of dividends to shareholders and $1,260 in the form of interest to creditors, $1,785 was left to meet the firm’s cash flow needs for investment.

**22.** *a.* Total assets 2019 = $1,173 + 5,702 = $6,875

 Total liabilities 2019 = $523 + 3,168 = $3,691

 Owners’ equity 2019 = $6,875 – 3,691 = $3,184

 Total assets 2020 = $1,260 + 6,019 = $7,279

 Total liabilities 2020 = $570 + 3,399 = $3,969

 Owners’ equity 2020 = $7,279 – 3,969 = $3,310

 *b.* NWC 2019 = CA2019 – CL2019 = $1,173 – 523 = $650

 NWC 2020 = CA2020 – CL2020 = $1,260 – 570 = $690

 Change in NWC = NWC2020 – NWC2019 = $690 – 650 = $40

 *c.* We can calculate net capital spending as:

 Net capital spending = Net fixed assets 2020 – Net fixed assets 2019 + Depreciation

 Net capital spending = $6,019 – 5,702 + 1,472

 Net capital spending = $1,789

 So, the company had a net capital spending cash flow of $1,789. We also know that net capital spending is:

 Net capital spending = Fixed assets bought – Fixed assets sold

 $1,789 = $3,050 – Fixed assets sold

 Fixed assets sold = $3,050 – 1,789

 Fixed assets sold = $1,261

 To calculate the cash flow from assets, we must first calculate the operating cash flow. The operating cash flow is calculated as follows (you can also prepare a traditional income statement):

 EBIT = Sales – Costs – Depreciation

 EBIT = $17,259 – 5,113 – 1,472

 EBIT = $10,674

 EBT = EBIT – Interest

 EBT = $10,674 – 618

 EBT = $10,674

 Taxes = EBT × .25

 Taxes = $10,674 × .25

 Taxes = $2,514

 OCF = EBIT + Depreciation – Taxes

 OCF = $10,674 + 1,472 – 2,514

 OCF = $9,632

 Cash flow from assets = OCF – Change in NWC – Net capital spending

 Cash flow from assets = $9,632 – 40 – 1,789

 Cash flow from assets = $7,803

 *d.* Net new borrowing = LTD2020 – LTD2019

 Net new borrowing = $3,399 – 3,168

 Net new borrowing = $231

 Net new borrowing = $231 = Debt issued – Debt retired

 Debt retired = $618 – 231

 Debt retired = $466

 Cash flow to creditors = Interest – Net new LTD

 Cash flow to creditors = $618 – 231

 Cash flow to creditors = $387

**23.**

|  |  |
| --- | --- |
|   | Balance sheet as of Dec. 31, 2019 |
|   | Cash | $25,636 |   |   |   |  Accounts payable  | $32,819 |
|   | Accounts receivable | 33,940 |   |   |   |  |  |
|   | Inventory |  60,344 |   |   |   |  Long-term debt  | 85,860 |
|   | Current assets | $119,920 |   |   |   |   |  |
|   |   |  |   |   |   |  |  |
|   | Net fixed assets | $215,940 |   |   |   |  Owners' equity  |  217,181 |
|   | Total assets | $335,860 |   |   |   |  Total liab. & equity  | $335,860 |

|  |  |
| --- | --- |
|   | Balance sheet as of Dec. 31, 2020 |
|   | Cash | $26,227 |   |   |   |  Accounts payable  | $30,767 |
|   | Accounts receivable | 38,327 |   |   |   |  |  |
|   | Inventory |  62,015 |   |   |   |  Long-term debt  | 100,171 |
|   | Current assets | $126,479 |   |   |   |   |  |
|   |   |  |   |   |   |  |  |
|   | Net fixed assets | $220,130 |   |   |   |  Owners' equity  |  215,671 |
|   | Total assets | $346,609 |   |   |   |  Total liab. & equity  | $346,609 |

 2019 Income Statement 2020 Income Statement

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | Sales | $48,892 |  | Sales | $51,932 |
|  | COGS | 20,628 |  | COGS | 23,277 |
|  | Other expenses | 3,986 |  | Other expenses | 3,331 |
|  | Depreciation | 7,024 |  | Depreciation | 7,030 |
|  | EBIT | $17,254 |  | EBIT | $18,294 |
|  | Interest | 2,518 |  | Interest | 3,770 |
|  | EBT | $14,736 |  | EBT | $14,524 |
|  | Taxes  | 3,684 |  | Taxes  | 3,631 |
|  | Net income | $11,052 |  | Net income | $10,893 |
|  |  |  |  |  |  |
|  | Dividends | $5,900 |  | Dividends | $8,600 |
|  | Additions to RE | 5,152 |  | Additions to RE | 2,293 |

**24.** OCF = EBIT + Depreciation – Taxes

 OCF = $18,294 + 7,030 – 3,631

 OCF = $21,693

 Change in NWC = NWCend – NWCbeg = (CA – CL)end – (CA – CL)beg

 Change in NWC = ($126,479 – 30,767) – (119,920 – 32,819)

 Change in NWC = $8,611

 Net capital spending = NFAend – NFAbeg + Depreciation

 Net capital spending = $220,130 – 215,940 + 7,030

 Net capital spending = $11,220

 Cash flow from assets = OCF – Change in NWC – Net capital spending

 Cash flow from assets = $21,693 – 8,611 – 11,220

 Cash flow from assets = $1,862

 Cash flow to creditors = Interest – Net new LTD

 Net new LTD = LTDend – LTDbeg

 Cash flow to creditors = $3,770 – ($100,171 – 85,860)

 Cash flow to creditors = –$10,541

 Net new equity = Common stockend – Common stockbeg

 Common stock + Retained earnings = Total owners’ equity

 Net new equity = (OE – RE)end – (OE – RE)beg

 Net new equity = OEend – OEbeg + REbeg – REend

 REend= REbeg+ Additions to RE

 Net new equity = OEend – OEbeg+ REbeg – (REbeg + Additions to RE2020)

 Net new equity = OEend – OEbeg – Additions to RE2020

 Net new equity = $215,671 – 217,181 – 2,293

 Net new equity = –$3,803

 Cash flow to stockholders = Dividends – Net new equity

 Cash flow to stockholders = $8,600 – (–$3,803)

 Cash flow to stockholders = $12,403

 As a check, cash flow from assets is $1,862.

 Cash flow from assets = Cash flow to creditors + Cash flow to stockholders

 Cash flow from assets = –$10,541 + 12,403

 Cash flow from assets = $1,862

 *Challenge*

**25.** We will begin by calculating the operating cash flow. First, we need the EBIT, which can be calculated as:

 EBIT = Net income + Current taxes + Deferred taxes + Interest

 EBIT = $321 + 185 + 34 + 96

 EBIT = $636

 Now we can calculate the operating cash flow as:

|  |  |  |
| --- | --- | --- |
|   | *Operating cash flow* |   |
|   | Earnings before interest and taxes | $636 |
|   | Depreciation | 177 |
|   | – Current taxes |  –185 |
|   |  Operating cash flow | $628 |

 The net capital spending is found in the investing activities portion of the accounting statement of cash flows, so:

|  |  |  |
| --- | --- | --- |
|   | *Net capital spending* |  |
|   | Acquisition of fixed assets | $332 |
|   | – Sale of fixed assets |  –42 |
|   |  Capital spending | $290 |

 The net working capital cash flows are all found in the operations cash flow section of the accounting statement of cash flows. However, instead of calculating the net working capital cash flows as the change in net working capital, we must calculate each item individually. Doing so, we find:

|  |  |  |
| --- | --- | --- |
|   | *Net working capital cash flow* |  |
|   |  Cash | $27 |
|   |  Accounts receivable | 52 |
|   |  Inventories | –41 |
|   |  Accounts payable | –33 |
|   |  Accrued expenses | 17 |
|   |  Other |  –4 |
|   |  NWC cash flow | $18 |

Except for the interest expense and notes payable, the cash flow to creditors is found in the financing activities of the accounting statement of cash flows. The interest expense from the income statement is given, so:

|  |  |  |
| --- | --- | --- |
|   | *Cash flow to creditors* |  |
|   | Interest | $96 |
|   | Retirement of debt |  195 |
|   |  Debt service | $291 |
|   | – Proceeds from sale of long-term debt |  –105 |
|   |  Total | $186 |

 And we can find the cash flow to stockholders in the financing section of the accounting statement of cash flows. The cash flow to stockholders was:

|  |  |  |
| --- | --- | --- |
|   | *Cash flow to stockholders* |  |
|   | Dividends | $158 |
|   | Repurchase of stock |  26 |
|   |  Cash to stockholders | $184 |
|   | – Proceeds from new stock issue |  –50 |
|   |  Total | $134 |

**26.** Net capital spending = NFAend – NFAbeg + Depreciation

 = (NFAend – NFAbeg) + (Depreciation + ADbeg) – ADbeg

 = (NFAend – NFAbeg) + ADend – ADbeg

 = (NFAend + ADend) – (NFAbeg + ADbeg) = FAend – FAbeg